

#### Other State Approaches to Integrating Medicare and Medicaid for Dually Eligible Beneficiaries: Implications for the New York State FIDA Demonstration

Prepared by the Integrated Care Resource Center for a FIDA Post-2019 Stakeholder Meeting New York City July 20, 2017

The Integrated Care Resource Center, an initiative of the Centers for Medicare & Medicaid Services Medicare-Medicaid Coordination Office, provides technical assistance for states coordinated by 1 Mathematica Policy Research and the Center for Health Care Strategies.

#### Presenters

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## About ICRC

- Established by CMS to advance integrated care models for Medicare-Medicaid enrollees
- ICRC provides technical assistance (TA) to states, coordinated by Mathematica Policy Research and the Center for Health Care Strategies
- Visit <u>http://www.integratedcareresourcecenter.com</u> for resources, including briefs and practical tools to help address implementation, design, and policy challenges
- Send additional questions to: <u>ICRC@chcs.org</u>





- Overview of the Medicare-Medicaid Enrollee Population
- Overview of Integrated Care Options
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#### Overview of the Medicare-Medicaid Enrollee Population

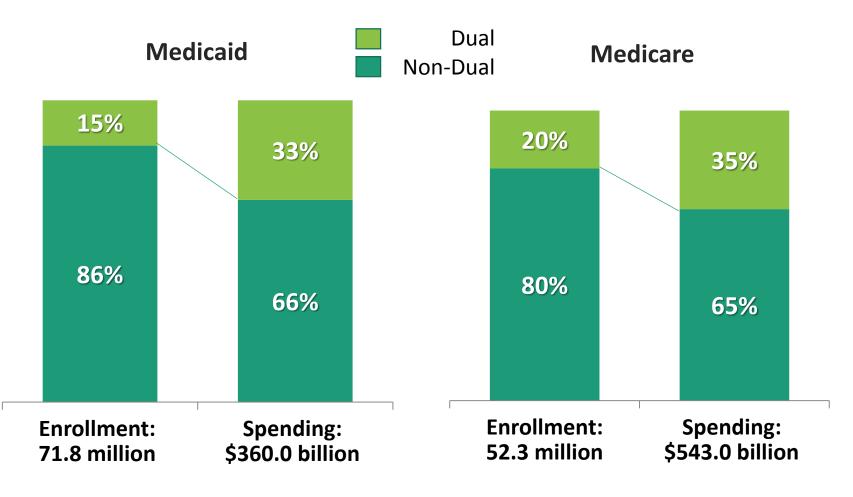
# Medicare-Medicaid Enrollees: A Diverse, High-Need Population

- 10.5 million Medicare-Medicaid enrollees in mid-2016
  - 1 in 5 Medicare enrollees and 1 in 7 Medicaid enrollees
  - 856,409 Medicare-Medicaid enrollees in New York State
    - 83% were receiving full Medicaid benefits
- More likely than Medicare- or Medicaid-only enrollees to have multiple, chronic health conditions
- Almost 50% use long-term supports and services (LTSS)
- About 40% are under age 65 and qualify due to a disability
- More than 40% of enrollees under age 65 have a behavioral health disorder



Sources: Medicare-Medicaid Coordination Office. March 2017. <u>Monthly Enrollment Snapshots, Updated Quarterly (June 2016 data)</u>; MedPAC–MACPAC, January 2017. <u>Data Book: Beneficiaries Dually Eligible for Medicare and Medicaid, Exhibit 15</u>; Medicare-Medicaid Coordination Office. February 2014. <u>Data Analysis Brief Medicare-Medicaid Dual Enrollment from 2006 through 2015</u>; Congressional Budget Office. June 2013; <u>Dual-Eligible Beneficiaries of Medicare and Medicaid</u>. <u>Analysis Brief Medicare-Medicaid Dual Enrollment from 2006 through 2015</u>; Congressional Budget Office. June 2013; <u>Dual-Eligible Beneficiaries of Medicare and Medicaid</u>. <u>Characteristics, Health Care Spending, and Evolving Policies</u>.

#### Medicare-Medicaid Enrollees Account for Disproportionate Enrollment and Spending (CY 2012 Data)





## Overview of Integrated Care Options

#### Major Managed Care Options for Dually Eligible Beneficiaries

- Financial Alignment Initiative Capitated Demonstrations
  - Medicare-Medicaid Plans (MMPs) provide all (or almost all) Medicare and Medicaid benefits under a three-way contract with state and CMS
    - Called Fully Integrated Duals Advantage (FIDA) Plans in NY
  - Most integrated and coordinated option



## Major Managed Care Options (Cont.)

- Medicare Advantage Dual Eligible Special Needs Plans (D-SNPs)
  - Provide all Medicare benefits and provide or coordinate Medicaid benefits
  - $\,\circ\,$  Separate contracts with CMS and state
  - Linked in many states to "companion" Medicaid managed long-term supports and services (MLTSS) plans to provide coverage of Medicaid benefits
  - Medicare Advantage Fully Integrated Dual Eligible SNPs (FIDE SNPs)
    - A special CMS-designated category of D-SNPs that cover all or most Medicaid LTSS, behavioral health in some states, and other Medicaid benefits through companion Medicaid plans
    - May receive additional CMS Medicare payment through a frailty adjustment
      - Paired with Medicaid Advantage Plus (MAP) plans in NY
    - Most integrated D-SNP option



#### Major Managed Care Options (Cont.)

- Programs of All-Inclusive Care for the Elderly (PACE)
  - Provide all Medicare and Medicaid benefits through separate contracts with CMS and states
  - Receive additional CMS Medicare payment through a frailty adjustment
  - Most services provided through PACE centers



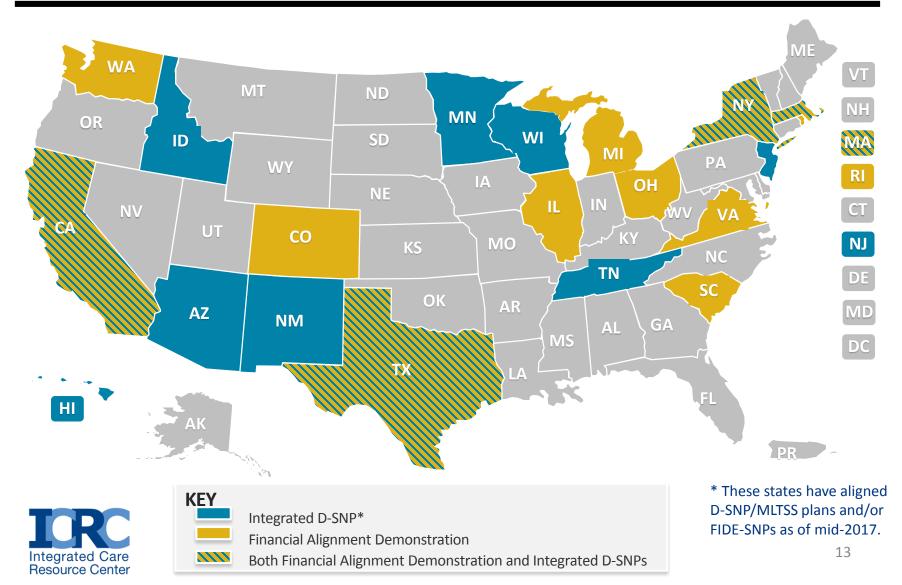
## Growth in Integrated Care Enrollment

Integration Platform	Enrollment		States
	June 2011	June 2017	States
Financial Alignment Initiative Demonstrations	0	397,697	10 states <u>Capitated</u> : CA, IL, MA, MI, NY, OH, RI, SC, TX, VA
D-SNPs	1,036,712	1,997,869	41 states, DC and PR Two-thirds of enrollment in 11 states: (FL, NY, TX, CA, PA, TN, AZ, GA, AL, MA, MN)
FIDE-SNPs	0	144,207	8 states AZ, CA, ID, MA, MN, NJ, NY, WI
PACE	20,792	38,879	32 states



**Sources**: Integrated Care Resource Center. *Monthly Enrollment in Medicare-Medicaid Plans by Plan and by State, June 2016 to June 2017*. <u>http://www.integratedcareresourcecenter.com/PDFs/MMP\_Enroll\_by\_State\_June\_2017.pdf</u>; and Centers for Medicare & Medicaid Services. *SNP Comprehensive Report*, June 2011 and 2017.

# States at the Forefront of Integration in 2017



#### Managed Care Options for Dually Eligible Beneficiaries in NYS FIDA Demonstration Area

Plan Type	May 2017 Enrollment
FIDA Plans (MMPs)	5,166
Medicaid Advantage Plus <sup>1</sup>	7,402
FIDE SNPs <sup>1</sup>	7,087
D-SNPs <sup>2</sup>	203,470
PACE	3,132
Non-SNP Medicare Advantage <sup>3</sup>	302,018
Partial Capitation MLTC <sup>3</sup>	152,442

**Notes:** FIDA demonstration area includes Bronx, Kings, Queens, New York, Richmond, Nassau, Suffolk and Westchester Counties.

<sup>1</sup>MAP plans and FIDE SNPs are companion plans

<sup>2</sup>Does not include FIDE SNPs

<sup>3</sup>Includes non-dually eligible enrollees

**Sources:** May 2017: CMS Monthly Enrollment by CPSC; CMS SNP Comprehensive Report; CMS Monthly Enrollment by Plan; New York Medicaid Managed Care Enrollment Reports.



## Challenges and Options for New York State

#### Major Integrated Care Challenges for States and Health Plans Nationally

- For Medicaid health plans and state staff
  - Developing needed expertise in Medicare and Medicare Advantage
- For Medicare Advantage plans
  - Developing needed expertise in each state's Medicaid program
    - LTSS presents special challenges; programs vary by state and services are not covered by Medicare



# Major Integrated Care Challenges (Cont.)

#### • For states

- Designing programs that fit with each state's history, context, and Medicaid and Medicare delivery systems
- Working with health plans to implement integrated programs that attract and retain enrollees
  - Enrollment in health plans for Medicare services is always voluntary
- Monitoring and reporting on health plan performance and quality to encourage continuing improvement

#### For integrated health plans

- Demonstrating to enrollees and potential enrollees that integrated plans are better for enrollees than non-integrated plans or Medicare FFS
- $\,\circ\,$  Delivering on the promise of integrated care
  - Better coordination, information exchange, access, enrollee satisfaction, and outcomes



# Special Challenges in States With Both Financial Alignment Capitated Model Demonstrations and D-SNPs/FIDE SNPs

- All capitated financial alignment demonstration states have some D-SNPs
  - CA, MA, NY, and TX have FIDE SNPs and/or D-SNPs that cover Medicaid LTSS in companion plans
- How can states provide beneficiaries with meaningful and informed choices when MMPs and D-SNPs/FIDE SNPs operate in the same geographic area?
- How can states work with plans and other stakeholders to improve integrated care options over time?
- How can states with limited staff and other resources oversee multiple integrated care models effectively and work to improve them over time?



#### Some Examples of How Other Demonstration States Deal With D-SNPs

- In general, D-SNPs and MMPs are allowed to co-exist in the same geographic areas
  - Dually eligible beneficiaries in D-SNPs are not "passively enrolled" into MMPs (unless the MMP and the D-SNP are operated by the same company), but they may choose to disenroll from a D-SNP and enroll in an MMP
- California
  - CA has the most detailed formal policy
    - <u>http://www.dhcs.ca.gov/formsandpubs/Documents/MMCD</u> <u>APLsandPolicyLetters/APL2014/APL14-007.pdf</u>
    - Starting in CY 2015 and continuing throughout the dual demonstration, D-SNPs affiliated with MMPs that operate in dual demonstration service areas are not allowed to enroll beneficiaries eligible for the dual demonstration
      - If the D-SNP also operates an MMP in the county, D-SNP enrollees who are eligible are "crosswalked" into the MMP



# Some Examples From Other Demonstration States (Cont.)

- Massachusetts
  - FIDE SNPs cover only age 65 and over in long-standing Senior Care Options program
  - MMPs serve only dually eligible beneficiaries under age 65
- Illinois
  - State plans to stop contracting with D-SNPs for CY 2018 and thereafter and focus on MMPs
    - Three D-SNPs are currently operating in IL with a total of about 10,000 enrollees
    - Seven MMPs currently have a total of about 50,000 enrollees
- Texas
  - MMPs and aligned D-SNP-Medicaid MLTSS (STAR+PLUS) plans operate in many of the same geographic areas
    - About 40,000 enrollees in five MMPs in mid-2017
    - About 22,000 enrollees in four aligned D-SNP/STAR+PLUS plans were receiving their Medicare and Medicaid benefits from the same plan in mid-2016
    - Four plans (Amerigroup, Centene, Molina, and United) operate both aligned D-SNPs and MMPs, although not necessarily in the same geographic areas



#### Some Examples From Non-Demonstration States

#### • AZ, HI, NJ, TN, and VA

- Require dually eligible beneficiaries to obtain their Medicaid benefits from Medicaid MLTSS plans
- Require Medicaid MLTSS plans and D-SNPs to operate companion plans that enable dually eligible beneficiaries to obtain their Medicare and Medicaid benefits from plans operated by the same entity in the same geographic area
- Do not contract with any D-SNPs that do not operate companion Medicaid MLTSS plans
- Do not contract with any MLTSS plans that do not have companion D-SNPs



## **Appendix: Related Resources**

#### Websites

- Integrated Care Resource Center
  - o <u>http://www.integratedcareresourcecenter.com</u>
- CMS Medicare-Medicaid Coordination Office
  - <u>http://www.cms.gov/Medicare-Medicaid-Coordination/Medicare-and-Medicaid-Coordination/Medicare-Medicaid-Coordination-Office/index.html</u>
- CMS Monthly Enrollment Reports
  - <u>https://www.cms.gov/Research-Statistics-Data-and-Systems/Statistics-Trends-and-Reports/MCRAdvPartDEnrolData/index.html</u>

#### Resources

- Integrated Care Resource Center. "State Contracting with Medicare Advantage Dual Eligible Special Needs Plans: Issues and Options." November 2016. <u>http://www.integratedcareresourcecenter.com/PDFs/ICRC\_DSNP\_Issues\_Options.pdf</u>,
- Medicare Payment Advisory Commission (MedPAC) and Medicaid and CHIP Payment and Access Commission (MACPAC). "Beneficiaries Dually Eligible for Medicare and Medicaid: Data Book." January 2017. <u>http://medpac.gov/docs/default-source/publications/jan17\_medpac\_macpac\_dualsdatabook.pdf?sfvrsn=0</u>
- Integrated Care Resource Center. "Medicare Basics: An Overview for States Seeking to Integrate Care for Medicare-Medicaid Enrollees." Updated June 2017.

http://www.integratedcareresourcecenter.com/PDFs/ICRC\_Medicare\_Basics\_Updated\_June\_2017.pdf



#### **Contact Information and Questions**

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